



# ams OSRAM delivers solid results in demanding supply chain and more volatile market environment with second quarter revenues and operating profitability (adj.) fully in line with expectations

- Second quarter revenues of EUR 1.18 billion and adjusted EBIT margin of 8.8% fully match with expectation range
- Nearing completion of portfolio re-alignment with disposals of Digital Systems Europe/Asia and architectural lighting business announced and closing of disposal of automotive lighting systems business, on track to complete remaining planned disposal
- Robust customer engagement for future capabilities from 8" advanced LED and microLED manufacturing investment
- Planned retirement of approx. EUR 350 million of gross debt in the third quarter
- Third quarter expected revenues of EUR 1,150-1,250 million (EUR 1,190-1,290 million on a comparable portfolio basis) and expected adjusted EBIT margin of 6-9% reflect an expected solid revenue development in an increasingly unfavorable end market and macro-economic environment impacting group production volumes and industry inventory levels

Premstaetten, Austria and Munich, Germany (29 July 2022) -- ams OSRAM (SIX: AMS), a global leader in optical solutions, reports second quarter and first half group financial results. "Our business showed a solid performance in the second quarter where we delivered results fully in line with our previous guidance. We see supply chain and end market imbalances being enhanced by increasingly unfavorable macro-economic trends. Nevertheless, our automotive and industrial & medical businesses offered solid results in the quarter while our consumer business contributed attractively to group results," said Alexander Everke, CEO of ams OSRAM, commenting on the second quarter.

"We see strong customer traction and support for innovation roadmaps we are implementing as a leader in optical technologies. I am particularly excited about our robust customer engagement around the cutting edge capabilities created by our investment in industry-leading 8" manufacturing capacity for applications in LED and microLED," Everke added.

"Our focus on the integration of ams OSRAM continues to be a priority with our initiatives for integration and synergy creation progressing as planned. In the quarter, we announced the disposals of the architectural lighting business Traxon as well as the Digital Systems Europe/Asia business for LED power supplies and related systems which is the last major planned disposal. In addition, we closed the disposal of the automotive lighting systems business AMLS at the beginning of July, which had been

ams-osram.com page 1/11

Financial information second quarter/first half 2022



established after the dissolution of the OSRAM Continental joint venture. I am glad to confirm that we are nearing the completion of our portfolio re-alignment with only one smaller-scale disposal outstanding," Everke added.

"Ongoing imbalances in semiconductor and other supply chains have continued to impact volumes in several of our end markets, amplified by lockdown-related effects in Asia. In light of this situation we realized a solid operational performance in the quarter. These imbalances continue and we have started to see a softening of forward demand trends in the automotive sector leading to order push-outs for the second half. We believe these reflect increasingly unfavorable global macro-economic developments and related challenges including expected inventory adjustments in the global automotive value chain.

Our portfolio of optical technologies offers exciting opportunities for mid- and long-term profitable growth across our end markets. We are strongly engaged in comprehensively focusing and streamlining our portfolio in line with these goals. We will continue highly dedicated R&D investments into our portfolio and defined growth drivers to create long-term value in optical solutions," Everke concluded.

## **Quarterly financial summary**

| EUR millions<br>(except per share data)   | Q2 2022 | Q1 2022 | QoQ      | Q2 2021* | YoY      |
|-------------------------------------------|---------|---------|----------|----------|----------|
| Revenues                                  | 1,183   | 1,246   | -5%      | 1,239    | -5%      |
| Gross margin adj.1)                       | 31.6%   | 33.1%   | -150 bps | 33.5%    | -190 bps |
| Operating income adj. <sup>1)</sup>       | 104     | 126     | -18%     | 109      | -5%      |
| Operating margin adj.1)                   | 8.8%    | 10.1%   | -130 bps | 8.8%     | +0 bps   |
| Net result adj. <sup>1)</sup>             | -54     | 102     | -153%    | 70       | -178%    |
| Diluted EPS adj.1)                        | -0.21   | 0.39    |          | 0.26     |          |
| Diluted EPS adj. (in CHF) <sup>1)2)</sup> | -0.21   | 0.40    |          | 0.29     |          |
| Operating Cash Flow                       | 100     | 147     | -32%     | 190      | -48%     |
| Net debt                                  | 1,727   | 1,853   | -7%      | 1,908    | -9%      |

<sup>&</sup>lt;sup>1)</sup> Excluding M&A-related, transformation and share-based compensation costs as well as results from investments in associates and sale of a business

Note: EPS denotes earnings per share

Second quarter group revenues were EUR 1,183 million, down 5% sequentially compared to the first quarter 2022 and down 5% compared to same quarter 2021, influenced by deconsolidation effects.

ams-osram.com page 2/11

<sup>&</sup>lt;sup>2)</sup> Earnings per share in CHF were converted using the average currency exchange rate for the respective periods

<sup>\* 2021</sup> financials reflect reclassification within functional cost categories

Financial information second quarter/first half 2022



Adjusted¹ group gross margin for the second quarter 2022 was 32%, down from 33% for the first quarter as well as for the same quarter 2021. First half group revenues were EUR 2,429 million, compared to EUR 2,521 for the same period 2021. Adjusted¹ group gross margin for the first half 2022 was 32% compared to 34% for the same period 2021.

The second quarter adjusted¹ group result from operations (EBIT) was EUR 104 million or 9% of revenues compared to EUR 126 million or 10% for the first quarter and EUR 109 million or 9% of revenues for the same period 2021 (unadjusted: EUR 216 million or 18% of revenues for the second quarter reflecting a substantial one-time effect from a disposal). The adjusted¹ group result from operations (EBIT) for the first half was EUR 230 million or 9% of revenues compared to EUR 251 million or 10% for the same period 2021.

Second quarter adjusted<sup>1</sup> group net result was EUR -54 million due to one-time effects compared to EUR 102 million for the first quarter and compared to EUR 70 million for the same quarter 2021 (unadjusted: EUR 58 million for the second quarter). Second quarter adjusted<sup>1</sup> diluted earnings per share<sup>2</sup> were EUR -0.21 or CHF -0.21 (EUR 0.22 or CHF 0.22 unadjusted). First half adjusted<sup>1</sup> group net result was EUR 48 million compared to EUR 144 million for the same period 2021. First half adjusted<sup>1</sup> diluted earnings per share<sup>3</sup> were EUR 0.18 or CHF 0.18 (EUR 0.28 or CHF 0.29 unadjusted).

Second quarter group operating cash flow was EUR 100 million while group free cash flow was positive with EUR 3 million. First half group operating cash flow was EUR 247 million with a free cash flow of EUR 37 million. Group net debt was EUR 1,727 million on 30 June 2022, translating into a group leverage of 1.9x net debt/adjusted¹ EBITDA. Through the scheduled repayment of the September 2022 USD convertible bond and a promissory note (Schuldscheindarlehen) in the third quarter ams OSRAM expects its gross debt position to be approx. EUR 350 million lower by the end of the third quarter. Cash and cash equivalents stood at EUR 1,413 million on 30 June 2022.

The group's Semiconductors segment again offered the largest contribution to group results providing 68% of revenues in the second quarter. The segment's automotive business delivered good results in a demanding market environment where end-to-end supply imbalances continued to result in reduced production volumes. This constrained industry situation was additionally impacted by lockdown-related

ams-osram.com page 3/11

<sup>&</sup>lt;sup>1</sup> Excluding M&A-related, transformation and share-based compensation costs as well as results from investments in associates and sale of a business

<sup>&</sup>lt;sup>2</sup> Based on 261,253,566 basic / 262,689,017 diluted shares

<sup>&</sup>lt;sup>3</sup> Based on 261,250,065 basic / 262,076,070 diluted shares

Financial information second quarter/first half 2022



repercussions in Asia during the second quarter. The consumer market area performed solidly and in line with expectations in the second quarter. Lockdown-related impacts in Asia added to seasonal effects and created a less favorable demand situation with lower global smartphone shipments. Against this backdrop ams OSRAM benefitted from the broad presence of its optical sensing solutions across consumer market segments and device classes. The industrial and medical market area continued its attractive contribution to group results in the second quarter. Demand for advanced LED solutions in established and emerging applications as well as for imaging solutions remained robust in important markets. Optical innovation is a cornerstone of ams OSRAM's strategy for profitable growth. The group's R&D investments and product roadmaps remain clearly focused on growth opportunities that will drive innovative optical applications for automotive, consumer, industrial and medical markets.

The Lamps & Systems (L&S) segment delivered an in-line performance in the second quarter contributing 32% of revenues. The L&S automotive business including legacy traditional lighting tracked expectations in the second quarter taking into account automotive supply chain volatility and imbalances next to stronger seasonal slowdowns in the aftermarket. The other L&S businesses offered solid contributions from their range of industrial, building-related and medical applications in line with respective end demand trends.

For the third quarter 2022, ams OSRAM expects group revenues of EUR 1,150-1,250 million (EUR 1,190-1,290 million on a comparable portfolio basis) and an expected adjusted operating (EBIT) margin of 6-9%, based on currently available information and exchange rates. These expectations include a revenue deconsolidation effect for the third quarter from the closing of the disposal of the AMLS automotive lighting systems business which reduces expected third quarter revenues by around EUR 40 million on a comparable portfolio basis.

Expectations for the third quarter reflect a more demanding situation in key end markets and a more unfavorable macro-economic environment including expected inventory adjustments in the industry, amongst others driving overall reduced automotive production volumes and lower total smartphone volumes year-on-year. While expected revenues show a solid development, these end market trends cause decreased production volumes in ams OSRAM's manufacturing operations in the third quarter, negatively impacting group margins. In light of these macro-economic trends, ams OSRAM is proactively implementing a range of cost mitigation measures while the group manages through the evolving market environment.

ams-osram.com page 4/11

Financial information second quarter/first half 2022



The expectations for the third quarter also incorporate disposal-related deconsolidation effects compared to the previous year.

The Half Year Report 2022 and additional selected financial information for the second quarter and first half 2022 is available on the company <u>website</u>. The second quarter 2022 investor presentation is also available on the company <u>website</u>. ams OSRAM will hold a conference call on the second quarter and first half results on Friday, 29 July 2022 at 10.30am CEST. The conference call will be available via webcast at: <a href="https://bit.ly/3nQHLyf">https://bit.ly/3nQHLyf</a>.

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#### About ams OSRAM

The ams OSRAM Group (SIX: AMS) is a global leader in optical solutions. By adding intelligence to light and passion to innovation, we enrich people's lives. This is what we mean by Sensing is Life.

With over 110 years of combined history, our core is defined by imagination, deep engineering expertise and the ability to provide global industrial capacity in sensor and light technologies. We create exciting innovations that enable our customers in the consumer, automotive, healthcare and industrial sectors maintain their competitive edge and drive innovation that meaningfully improves the quality of life in terms of health, safety and convenience, while reducing impact on the environment.

Our around 24,000 employees worldwide focus on innovation across sensing, illumination and visualization to make journeys safer, medical diagnosis more accurate and daily moments in communication a richer experience. Our work creates technology for breakthrough applications, which is reflected in over 15,000 patents granted and applied. Headquartered in Premstaetten/Graz (Austria) with a co-headquarters in Munich (Germany), the group achieved over EUR 5 billion revenues in 2021 and is listed as ams-OSRAM AG on the SIX Swiss Exchange (ISIN: AT0000A18XM4).

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## **Group Consolidated Statement of Income according to IFRS**

(unaudited)

| EUR million<br>(except earnings per share)                | Q2 2022 | 1st Half 2022 | Q2 2021<br>*reclassified | 1st Half 2021<br>*reclassified |
|-----------------------------------------------------------|---------|---------------|--------------------------|--------------------------------|
| Revenues                                                  | 1,183   | 2,429         | 1,239                    | 2,521                          |
| Cost of sales                                             | -834    | -1,695        | -1,002                   | -1,867                         |
| Gross profit                                              | 348     | 733           | 237                      | 654                            |
| Research and development expenses                         | -151    | -313          | -193                     | -360                           |
| Selling, general and administrative expenses              | -157    | -313          | -187                     | -372                           |
| Other operating income                                    | 160     | 163           | 32                       | 41                             |
| Other operating expense                                   | 17      | -14           | -6                       | -7                             |
| Result from investments in associates                     | -1      | -1            | -3                       | -7                             |
| Result from operations                                    | 216     | 256           | -119                     | -52                            |
| Net financial result                                      | -50     | -100          | -33                      | -90                            |
| Result before tax (contin. operations)                    | 166     | 156           | -152                     | -142                           |
| Income taxes                                              | -108    | -82           | -8                       | -17                            |
| Net result (continuing operations)                        | 58      | 74            | -160                     | -160                           |
| Results from discontinued operations                      | 0       | 0             | 2                        | 0                              |
| Net result                                                | 58      | 74            | -158                     | -160                           |
| Attributable to:                                          |         |               |                          |                                |
| Non-controlling interests                                 | -       | 0             | -1                       | -8                             |
| Shareholders of ams-OSRAM AG                              | 58      | 73            | -157                     | -153                           |
| Basic earnings per share in EUR                           | 0.22    | 0.28          | -0.60                    | -0.58                          |
| Diluted earnings per share in EUR                         | 0.22    | 0.28          | -0.60                    | -0.58                          |
| Basic earnings per share in EUR (continuing operations)   | 0.22    | 0.28          | -0.61                    | -0.58                          |
| Diluted earnings per share in EUR (continuing operations) | 0.22    | 0.28          | -0.61                    | -0.58                          |
| Basic earnings per share (in CHF) 1)                      | 0.23    | 0.29          | -0.67                    | -0.64                          |
| Diluted earnings per share (in CHF) 1)                    | 0.22    | 0.29          | -0.67                    | -0.64                          |

<sup>&</sup>lt;sup>1)</sup> Earnings per share in CHF were converted using the average currency exchange rate for the respective periods. Earnings per share: Q2 2022 based on 261,253,566 basic / 262,689,017 diluted shares; HY 2022: based on 261,250,065 basic / 262,076,070 diluted shares; Q2 2021 based on 261,165,151 basic / 261,469,132 diluted shares; HY 2021 based on 261,075,946 basic / 261,739,155 diluted shares

ams-osram.com page 6/11

<sup>\*</sup> Commencing with fiscal year 2022, changes in presentation were made to the Consolidated Income Statement with the primary objective of standardising the presentation of functional costs throughout the ams OSRAM Group. The former ams and OSRAM companies had previously allocated costs to different functional cost categories. The presentation of the corresponding functional costs in the Consolidated Income Statement has been adjusted for fiscal year 2021 to ensure comparability. The reclassifications for the previous year are as follows:

Financial information second quarter/first half 2022



| EUR million                                  | Q2 2021<br>after<br>reclassification | Q2 2021<br>before<br>reclassification | 1st Half 2021<br>after<br>reclassification | 1st Half 2021<br>before<br>reclassification |
|----------------------------------------------|--------------------------------------|---------------------------------------|--------------------------------------------|---------------------------------------------|
| Cost of sales                                | -1,002                               | -1,005                                | -1.867                                     | -1,873                                      |
| Gross profit                                 | 237                                  | 234                                   | 654                                        | 647                                         |
| Research and development expenses            | -193                                 | -179                                  | -360                                       | -334                                        |
| Selling, general and administrative expenses | -187                                 | -199                                  | -372                                       | -395                                        |
| Other operating income                       | 32                                   | 25                                    | 41                                         | 43                                          |
| Other operating expense                      | -6                                   | 3                                     | -7                                         | -7                                          |

ams-osram.com page 7/11



# **Group Consolidated Balance Sheet according to IFRS**

(unaudited)

| EUR million                                               | June 30, 2022 | December 31, 2021 |
|-----------------------------------------------------------|---------------|-------------------|
| Assets                                                    |               |                   |
| Cash and cash equivalents                                 | 1,413         | 1,331             |
| Financial investments short-term                          | 29            | 6                 |
| Trade receivables                                         | 669           | 688               |
| Inventories                                               | 985           | 938               |
| Other receivables and assets                              | 218           | 185               |
| Assets held for sale                                      | 273           | 134               |
| Total current assets                                      | 3,588         | 3,282             |
| Property, plant and equipment                             | 1,648         | 1,606             |
| Intangible assets                                         | 3,965         | 3,989             |
| Right-of-Use assets                                       | 263           | 260               |
| Investments in associates                                 | 33            | 34                |
| Deferred tax assets                                       | 110           | 182               |
| Other non-current assets                                  | 176           | 143               |
| Financial assets                                          | 157           | 147               |
| Total non-current assets                                  | 6,353         | 6,362             |
| Total assets                                              | 9,941         | 9,644             |
| Liabilities and Equity                                    |               |                   |
| Current liabilities                                       |               |                   |
| Short-term interest-bearing loans and borrowings          | 411           | 480               |
| Trade payables                                            | 683           | 710               |
| Income tax payables                                       | 78            | 85                |
| Current Provisions                                        | 249           | 328               |
| Other current liabilities                                 | 1,370         | 1,359             |
| Liabilities associated with assets held for sale          | 77            | 40                |
| Total current liabilities                                 | 2,868         | 3,001             |
| Interest-bearing loans and borrowings                     | 2,730         | 2,646             |
| Employee benefits                                         | 154           | 181               |
| Deferred tax liabilities                                  | 196           | 205               |
| Provisions                                                | 48            | 48                |
| Other liabilities                                         | 391           | 413               |
| Total non-current liabilities                             | 3,519         | 3,493             |
| Equity                                                    |               |                   |
| Issued capital                                            | 274           | 274               |
| Additional paid-in capital                                | 2,021         | 1,997             |
| Treasury shares                                           | -122          | -122              |
| Other components of equity                                | 343           | 115               |
| Retained earnings                                         | 1,028         | 877               |
| Total equity attributable to shareholders of ams-OSRAM AG | 3,545         | 3,142             |
| Non-controlling interests                                 | 9             | 8                 |
| Total equity                                              | 3,554         | 3,150             |
| Total liabilities and equity                              | 9,941         | 9,644             |

ams-osram.com page 8/11



## **Group Consolidated Statement of Cash Flows according to IFRS**

(unaudited)

| EUR million                                                                                 | Q2 2022 | 1st Half 2022 | Q2 2021 | 1st Half 2021 |
|---------------------------------------------------------------------------------------------|---------|---------------|---------|---------------|
| Operating activities                                                                        |         |               |         |               |
| Net result                                                                                  | 58      | 74            | -158    | -160          |
| Reconciliation between net result and cash flows from operating activities                  |         |               |         |               |
| Result from discontinued operations, net of tax                                             | -       | -             | -2      | 0             |
| Amortization, depreciation, and impairment <sup>1)</sup>                                    | 141     | 298           | 304     | 462           |
| Expenses from stock option plans (acc. to IFRS 2)                                           | 13      | 24            | 11      | 22            |
| Income taxes                                                                                | 108     | 82            | 8       | 17            |
| Net financial result                                                                        | 50      | 100           | 33      | 90            |
| Result from sales of businesses, intangible assets, and property, plant, and equipment, net | -152    | -152          | -24     | -24           |
| Result from sale of financial investments                                                   | -       | 0             | -       | 0             |
| Gains/losses from fair value measurement and sale of financial assets                       | -10     | -10           | -       | -             |
| (Gains) losses on investments accounted for using the equity method                         | 1       | 1             | 0       | 5             |
| Other adjustments for non-cash items                                                        | -1      | -1            | 2       | 2             |
| Change in current assets and liabilities                                                    |         |               |         |               |
| Inventories                                                                                 | -72     | -107          | -25     | -49           |
| Trade receivables                                                                           | -24     | 16            | -11     | -43           |
| Other current assets                                                                        | -11     | -40           | -31     | -3            |
| Trade payables                                                                              | 30      | -19           | 98      | 120           |
| Current provisions                                                                          | -57     | -72           | -3      | -16           |
| Other current liabilities                                                                   | 26      | 70            | 5       | 17            |
| Change in other assets and liabilities                                                      | 13      | 9             | 3       | 8             |
| Income taxes paid                                                                           | -15     | -28           | -20     | -52           |
| Dividends received                                                                          | 1       | 1             | -       | -             |
| Interest received                                                                           | 2       | 3             | 1       | 2             |
| Cash flows from operating activities (continuing operations)                                | 100     | 247           | 190     | 397           |
| Cash flows from operating activities discontinued operations                                | -       | -             |         | -             |
| Cash flows operating activities                                                             | 100     | 247           | 190     | 397           |

<sup>&</sup>lt;sup>1)</sup> Q2 2022 / H1 2022: EUR 93 million / EUR 209 million for property, plant and equipment; EUR 48 million / EUR 89 million for intangible assets

ams-osram.com page 9/11

Financial information second quarter/first half 2022



| EUR million                                                                               | Q2 20 <u>22</u> | 1st Half 2022 | Q2 2021 | 1st Half 2021 |
|-------------------------------------------------------------------------------------------|-----------------|---------------|---------|---------------|
| Investing activities                                                                      |                 |               |         |               |
| Additions to intangible assets and property, plant, and equipment                         | -97             | -210          | -44     | -124          |
| Acquisitions, net of cash and cash equivalents acquired                                   | -7              | -7            | -429    | -442          |
| Purchases of investments                                                                  | 0               | -1            | -1      | -9            |
| Proceeds from sales of investments, intangible assets, and property, plant, and equipment | 1               | 5             | 6       | 9             |
| Proceeds from sales of businesses, net of cash and cash equivalents disposed              | 251             | 251           | 73      | 77            |
| Cash flows from investing activities (continuing operations)                              | 148             | 39            | -395    | -490          |
| Cash flows from investing activities discontinued operations                              | -               | -             | -       | -             |
| Cash flows from investing activities                                                      | 148             | 39            | -395    | -490          |
| Financing activities                                                                      |                 |               |         |               |
| Payments from capital increases in subsidiaries with non-<br>controlling interests        | -               | -             | 13      | 13            |
| Payments from transactions with former non-controlling shareholders                       | -               | -3            | -       | -             |
| Acquisition of treasury shares                                                            | 0               | 0             | 0       | -1            |
| Sale of treasury shares                                                                   | 0               | 1             | 2       | 4             |
| Proceeds from loans                                                                       | -               | 0             | 1       | 96            |
| Repayment of loans                                                                        | -5              | -67           | -4      | -169          |
| Buyback of convertible bonds                                                              | -               | -             | -17     | -17           |
| Repayment of lease liabilities                                                            | -39             | -56           | -20     | -33           |
| Interest paid                                                                             | -16             | -62           | -18     | -73           |
| Guaranteed dividends paid to shareholders of OSRAM Licht AG                               | -53             | -53           | -       |               |
| Dividends paid to other non-controlling interests                                         | -               | -             | -1      | -1            |
| Cash flows from financing activities (continuing operations)                              | -112            | -239          | -44     | -182          |
| Cash flows from financing activities (discontinued operations)                            | -               | -             | -       | -             |
| Cash flows from financing activities                                                      | -112            | -239          | -44     | -182          |
| Effects of changes in foreign exchange rates on cash and cash equivalents                 | 65              | 65            | -14     | 19            |
| Net change in cash and cash equivalents                                                   | 200             | 111           | -263    | -256          |
| Cash and cash equivalents at the beginning of the period                                  | 1,250           | 1,339         | 1,615   | 1,609         |
| Cash and cash equivalents at the end of the period                                        | 1,450           | 1,450         | 1,352   | 1,352         |
| Less: Cash and cash equivalent of assets held for sale at the end of reporting period     | 37              | 37            | 12      | 12            |
| Cash and cash equivalents at the end of the period (continuing operations)                | 1,413           | 1,413         | 1,340   | 1,340         |

ams-osram.com page 10/11



## Reconciliation from adjusted figures to reported figures according to IFRS

| EUR million                                                                          | Q2 2022 | 1st Half 2022 | Q2 2021* | 1st Half 2021* |
|--------------------------------------------------------------------------------------|---------|---------------|----------|----------------|
| Gross profit – adjusted                                                              | 374     | 786           | 414      | 863            |
| Acquisition-related expense 1)                                                       | -21     | -40           | -20      | -40            |
| Share-based compensation                                                             | 0       | -1            | 0        | -1             |
| Transformation costs                                                                 | -4      | -11           | -6       | -17            |
| Asset restructuring                                                                  | -       | -             | -151     | -151           |
| Gross profit – IFRS reported                                                         | 348     | 733           | 237      | 654            |
| Gross margin in % – adjusted                                                         | 32%     | 32%           | 33%      | 34%            |
| Gross margin in % – IFRS reported                                                    | 30%     | 30%           | 19%      | 26%            |
| Operating expenses – adjusted                                                        | -270    | -556          | -305     | -612           |
| Acquisition-related expense 1)                                                       | -27     | -42           | -27      | -47            |
| Share-based compensation                                                             | -13     | -23           | -11      | -22            |
| Result from the sale of businesses                                                   | 180     | 155           | 20       | 20             |
| Transformation costs                                                                 | -2      | -10           | -30      | -38            |
| Result from investments in associates                                                | -1      | -1            | -3       | -7             |
| Operating expenses – reported                                                        | -132    | -478          | -357     | -706           |
| Result from operations – adjusted                                                    | 104     | 230           | 109      | 251            |
| Acquisition-related expense 1)                                                       | -48     | -82           | -47      | -88            |
| Share-based compensation                                                             | -13     | -25           | -11      | -23            |
| Transformation costs                                                                 | -6      | -21           | -36      | -54            |
| Result from the sale of businesses                                                   | 180     | 155           | 20       | 20             |
| Asset restructuring                                                                  | 0       | 0             | -151     | -151           |
| Result from investments in associates                                                | -1      | -1            | -3       | -7             |
| Result from operations – IFRS reported                                               | 216     | 256           | -119     | -52            |
| Operating margin in % – adjusted                                                     | 9%      | 10%           | 9%       | 10%            |
| Operating margin in % – reported                                                     | 18%     | 11%           | -10%     | -2%            |
|                                                                                      |         |               |          |                |
| Result from operations – adjusted                                                    | 104     | 230           | 109      | 251            |
| Amortization, depreciation and impairment (excluding acquisition-related expense) 1) | 114     | 224           | 109      | 232            |
| EBITDA – adjusted                                                                    | 217     | 453           | 218      | 483            |
| Result from operations – adjusted                                                    | 104     | 230           | 109      | 251            |
| Net financing result                                                                 | -50     | -100          | -33      | -90            |
| Income tax result                                                                    | -108    | -82           | -8       | -17            |
| Net result adjusted (continuing operations)                                          | -54     | 48            | 68       | 144            |
| Result from discontinued operations                                                  | 0       | 0             | 2        | 0              |
| Net result – adjusted                                                                | -54     | 48            | 70       | 144            |
| Basic adjusted earnings per share (in EUR)                                           | -0.21   | 0.18          | 0.26     | 0.58           |

ams-osram.com page 11/11

<sup>\*2021</sup> financials reflect reclassification within functional cost categories

1) Acquisition-related expense include amortization, depreciation and impairment of purchase price allocated assets, integration, carve-out and acquisition related